2024 Annual Implementation Plan

for improving student outcomes

Alphington Primary School (3599)



Submitted for review by Melissa Mackenzie (School Principal) on 18 December, 2023 at 02:58 PM Endorsed by Jane Greig-Hancock (Senior Education Improvement Leader) on 20 December, 2023 at 03:10 PM Endorsed by Matt Cobby (School Council President) on 08 February, 2024 at 12:18 PM

Self-evaluation summary - 2024

	FISO 2.0 outcomes	Self-evaluation level
Learning	Learning is the ongoing acquisition by students of knowledge, skills and capabilities, including those defined by the Victorian Curriculum and senior secondary pathways.	
Wellbeing	Wellbeing is the development of the capabilities necessary to thrive, contribute and respond positively to challenges and opportunities of life.	
	FISO 2.0 Dimensions	Self-evaluation level
Leadership	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
Teaching and learning	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	

Assessment	Systematic use of assessment strategies and measurement proto obtain and provide feedback on student learning growth, attained wellbeing capabilities	
Engagement	Activation of student voice and agency, including in leadership learning, to strengthen students' participation and engagement school	
Support and resources	Effective use of resources and active partnerships with families/carers, specialist providers and community organisatio provide responsive support to students	s to
		I
Enter your reflec	tive comments	
Considerations f	or 2024	
Documents that	support this plan	

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.	No	Support for the priorities	
Optimise learning growth for all students.	Yes	By 2027 increase the percentage of Year 3 students achieving NAPLAN proficiency levels as follows: • Exceeding in Writing from 16% (2023) to 25% • Exceeding and Strong in Numeracy from 88% (2023) to 90% By 2027 increase the percentage of Year 5 students achieving NAPLAN proficiency levels as follows: • Exceeding in Reading from 50% (2023) to 55% • Exceeding and Strong in Writing from 88% (2023) to 90% • Exceeding and Strong in Numeracy from 83% (2023) to 87%	NAPLAN Year 3: Exceeding in Writing to 21%Exceeding and Strong in Numeracy to 84%Year 5: Exceeding in Reading to 52%Exceeding and Strong in Writing from 88% (2023) to 90%Exceeding and Strong in Numeracy to 85%
		By 2027 increase or maintain the percentages of positive responses in the School Staff Survey: • School Climate module: • Academic emphasis from 64% (2022) to 70% • Collective focus on student learning at 92% (2022) • Collective responsibility at 91% (2022) • Teaching and Learning Implementation module for Focus on real-life problems from 72% (2022) to 76%.	School Climate module:Academic emphasis from 64% (2022) to 68%Collective focus on student learning at 92% (2022) 98% (2023)Collective responsibility at 91% (2022) 97% (2023)Teaching and Learning Implementation module for Focus on real-life problems from 72% (2022) to 76%. (2023-89%)Teaching and Learning Planning

		Teaching and Learning Planning module: Plan differentiated learning activities from 89% (2022) to 94% Professional learning targeted to improving literacy and numeracy from 89% (2022) to 94% Teaching and Learning Practice Improvement module for Professional learning through peer observation from 39% (2022) to 43%.	module:Plan differentiated learning activities from 89% (2022) to 94% (2023 100%)Professional learning targeted to improving literacy and numeracy from 89% (2022) to 94% (2023 100%)Teaching and Learning Practice Improvement module for Professional learning through peer observation from 39% (2022) to 43%. (2023 74%)
		By 2027 increase the percentage of students assessed above the expected level of achievement for Teacher Judgements in: • Reading and viewing from 60% (2022) to 64% • Writing from 42% (2022) to 46% • Number and algebra from 58% (2022) to 62%	Reading and viewing to 61%Writing to 43%Number and algebra to 60%
Enhance student learning and wellbeing by empowering students to be active agents in their education.	Yes	By 2027 increase the percentages of positive student responses to the Attitudes to School Survey: • Student voice and agency from 68% (2023) to 70% • Differentiated learning challenge from 79% (2023) to 84% • Stimulated learning from 77% (2023) to 80% • Teacher concern from 62% (2023) to 70% • Sense of confidence from 79% (2023) 84%	Student voice and agency to 69%Differentiated learning challenge to 81%Stimulated learning to 78%Teacher concern to 65%Sense of confidence to 81%
		By 2027, maintain the percentages of positive staff responses to the School Staff Survey: • Parent and community involvement at 88% (2022) • Trust in students and parents at 84% (2022)	Parent and community involvement at 88% Trust in students and parents at 84%
		By 2027 increase or maintain the percentages of positive responses in the Parent Opinion Survey: • Student motivation and support from 74% (2022) to 76% • Student agency and voice at 80% • Stimulating learning environment at 80%	Student motivation and support to 74%Student agency and voice at 80%Stimulating learning environment at 80%Effective teaching at 78%

	Effective teaching at 78%	

Goal 2	Optimise learning growth for all students.		
12-month target 2.1-month target	NAPLAN Year 3: Exceeding in Writing to 21% Exceeding and Strong in Numeracy to 84% Year 5: Exceeding in Reading to 52% Exceeding and Strong in Writing from 88% (2023) to 90% Exceeding and Strong in Numeracy to 85%		
12-month target 2.2-month target	School Climate module: Academic emphasis from 64% (2022) to 68% Collective focus on student learning at 92% (2022) 98% (2023) Collective responsibility at 91% (2022) 97% (2023) Teaching and Learning Implementation module for Focus on real-life problems from 72% (2022) to 76%. (2023-89%) Teaching and Learning Planning module: Plan differentiated learning activities from 89% (2022) to 94% (2023 100%) Professional learning targeted to improving literacy and numeracy from 89% (2022) to 94% (2023 100%) Teaching and Learning Practice Improvement module for Professional learning through peer observation from 39% (2022) to 43%. (2023 74%)		
12-month target 2.3-month target Reading and viewing to 61% Writing to 43% Number and algebra to 60%			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 2.a Teaching and learning	Continue developing the collective efficacy of teacher planning that includes utilising data to inform evidence-based learning, teaching and assessment of a differentiated curriculum.		

KIS 2.b Teaching and learning	Develop teacher capability to evaluate and plan for responsive, student-centred learning that challenges all students.			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	udents we teach. This will continue KIS also becomes a focus for the			
Goal 3	Enhance student learning and wellbeing by empowering students to be active agents in their ed	ducation.		
12-month target 3.1-month target	Student voice and agency to 69% Differentiated learning challenge to 81% Stimulated learning to 78% Teacher concern to 65% Sense of confidence to 81%			
12-month target 3.2-month target	12-month target 3.2-month target Parent and community involvement at 88% Trust in students and parents at 84%			
12-month target 3.3-month target	Student motivation and support to 74% Student agency and voice at 80% Stimulating learning environment at 80% Effective teaching at 78%			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 3.a Teaching and learning	Build the knowledge and capabilities of teachers to strengthen the dispositions/attitudes of students, to thrive, contribute and respond positively to the challenges and opportunities of life.			
KIS 3.b Engagement	Develop staff and student knowledge of learner dispositions, goal setting and feedback to improve agency in learning.			

KIS 3.c Engagement	Embed a whole school approach to empower students to be engaged in the co-design of their learning, to establish effective relationships and be connected to their peers, staff and the community.	No
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Work on student agency has begun. The first step identified is for staff and then students to Understanding themselves as learners provided us with the opportunity to introduce learner be implemented next year. Setting goals and feedback are two areas that follow and which we have the control of the contr	dispositions, which will continue to

Define actions, outcomes, success indicators and activities

Goal 2	Optimise learning growth for all students.
12-month target 2.1 target	NAPLAN Year 3: Exceeding in Writing to 21% Exceeding and Strong in Numeracy to 84% Year 5: Exceeding in Reading to 52% Exceeding and Strong in Writing from 88% (2023) to 90% Exceeding and Strong in Numeracy to 85%
12-month target 2.2 target	School Climate module: Academic emphasis from 64% (2022) to 68% Collective focus on student learning at 92% (2022) 98% (2023) Collective responsibility at 91% (2022) 97% (2023) Teaching and Learning Implementation module for Focus on real-life problems from 72% (2022) to 76%. (2023-89%) Teaching and Learning Planning module: Plan differentiated learning activities from 89% (2022) to 94% (2023 100%) Professional learning targeted to improving literacy and numeracy from 89% (2022) to 94% (2023 100%) Teaching and Learning Practice Improvement module for Professional learning through peer observation from 39% (2022) to 43%. (2023 74%)
12-month target 2.3 target	Reading and viewing to 61% Writing to 43% Number and algebra to 60%
KIS 2.a Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Continue developing the collective efficacy of teacher planning that includes utilising data to inform evidence-based learning, teaching and assessment of a differentiated curriculum.
Actions	Data- building capability to utilise differentiated assessments, identifying/ purchasing/utilising a platform that will allow for the gathering of multiple forms of data and developing efficient analysis of the data to inform planning. Develop staff capability in

	developing assessment tasks. Differentiation- building staff understanding of differentiation as point of need and being able to respond to this in planning and also responsive teaching. Planning documentation- further developing planning documents to include evidence of planning for each student and their point of need including enablers and extenders.				
Outcomes	Teams of teachers will confidently plan for and implement a curriculum that is meeting point of need for each student. This will be included in planning documents. There will be evidence of multiple forms of data being used through a platform that allows for the deeper analysis of data and an explicit approach for new learning. Student data will be showing incremental improvements with each student being identified and a plan developed to cater for their needs. Planning documentation will continue to be centralised and will identify the learning for each student and the range of each task to meet individual needs. Assessment schedule will reflect the data souces for collection.				
Success Indicators	NAPLAN data- Teacher judgements- in-school assessments eg. Essential Assessments will show growth for every student. If no growth then stuent will be targeted for support/ ILP/ discussion about why progress is not as expected and plan forward. DOCUMENTATION- will show differentiated planning for students and will identify how needs are being met. This will continue to be housed centrally so can be accessed by all staff. STUDENT DATA- student survey data each term will show an increase in the students understanding what they are learning and what they need to learn next.				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Data platform introduced and staff trained to use it.		☑ Data leader	☑ PLP Priority	from: Term 1 to: Term 2	\$3,500.00 ☑ Other funding will be used
Differentiation - understanding and showing in planning documentation		☑ All staff ☑ Assistant principal	☑ PLP Priority	from: Term 1 to: Term 2	\$0.00

Tutoring support for targeted students provided by ES staff		☑ Education support	□ PLP Priority	from: Term 1 to: Term 4	\$17,790.00 Disability Inclusion Tier 2 Funding will be used
Support for those below expected academic levels in years 3 and 5.		☑ Education support	□ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 ☑ Equity funding will be used
KIS 2.b Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Develop teacher capability to eva	luate and plan for responsive, stude	ent-centred learnir	ng that challenges all stu	udents.
Actions	Build staff capacity to utilise the maths curriculum 2.0 to suitably challenge all learners- planning and implementation Professional Learning around differentiation/ embedding learner dispositions/ student centred learning/ learning styles Responsive teaching and learning (developing idea of what this means, looks like and how to implement)				
full implementation in 2025. Staff capability to cater for individe implementation		emeted in planning and understandi ual learning needs will have increas nd catered for explicitly through plan	sed and be eviden	ced in planning, use of	HITS and classroom
Staff survey shows growth in the a		growth or are maintained ve growth, particularly in the areas of areas of professional learning targe vidence of new maths curriculum ar	ted to needs	· · ·	n differentiation and

Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Professional learning around the maths curriculum		 ✓ Assistant principal ✓ Leadership team ✓ Learning specialist(s) ✓ School improvement team 	☑ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 Other funding will be used
Employment of speech pathologist to work with staff and small groups of students.		☑ Allied health	☑ PLP Priority	from: Term 1 to: Term 4	\$80,000.00 Disability Inclusion Tier 2 Funding will be used
Appoint a DI leader to oversee adjustments and lead the shift to DI across 2024.		☑ Disability inclusion coordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$28,000.00 Disability Inclusion Tier 2 Funding will be used
Development of targeted support and extension groups in numeracy for students identified as strong or exceeding in years 3 & 5		☑ Assistant principal	□ PLP Priority	from: Term 1 to: Term 2	\$0.00
Goal 3	Enhance student learning and wellbeing by empowering students to be active agents in their education.				
12-month target 3.1 target	Student voice and agency to 69% Differentiated learning challenge to 81% Stimulated learning to 78% Teacher concern to 65% Sense of confidence to 81%				

12-month target 3.2 target	_	Parent and community involvement at 88% Trust in students and parents at 84%					
12-month target 3.3 target	Student agency and voice at 80%	Student motivation and support to 74% Student agency and voice at 80% Stimulating learning environment at 80% Effective teaching at 78%					
KIS 3.a Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Build the knowledge and capabilities of teachers to strengthen the dispositions/attitudes of students, to thrive, contribute and respond positively to the challenges and opportunities of life.						
Actions	Professional learning to support staff to understand each Wellbeing program/ approach, its purpose and to implement with consistency. Building staff capability to actively address individual student needs- social/ emotional and learning styles Building community understanding of APS approach to 'positive' dispositions, how we motivate and engage students and the student leadeship/actions that happen in school environment						
Outcomes	Clarity about the multiple ways APS supports the health and wellbeing of all students, documented and communicated with the community Staff will have more confidence and clarity about wellbeing, using the HIWS, and the channels of support for students Student survey data will show an incease in students having resilience and engaging in opportunities Parent outcome?						
Success Indicators	Students survey data showing positive growth Appointment of SHW leader Student survey data and staff opinion data shows positive growth about meeting individual needs						
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams		

Appointment of SHW leader and weekly time allowance to progress the implementation of the initiative.	✓ All staff ✓ School improvement team ✓ Student wellbeing co- ordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$14,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Professional learning about each wellbeing approach and consequential development of a framework	☑ All staff ☑ Wellbeing team	☑ PLP Priority	from: Term 1 to: Term 4	\$5,361.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Implement additional programs provided by outside agencies to support wellbeing-	✓ Allied health ✓ Student wellbeing co- ordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$24,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 3.b Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	dge of learner dispositions, goal se	tting and feedbacl	k to improve agency in I	earning.

Actions	Whole school agreement and consistency around goal setting and implementation. Developing understanding of different learning styles/how to meet the needs of all students, with reference to the HIWS. Further development and usage of rubrics and feedback processes				
Outcomes	Students, staff and parents use the language of Learner Dispositions to describe learning and personal strengths Staff have received PD and are working towards creating an implementation guide for goal setting Development of continuum of goal setting and expectations for each age group Staff provide feedback directly linked to teaching points and success criteria of lesson. Students are utilising feedback to improve learning and levels of achievement				
Success Indicators	Implementation guide for goal setting at APS Survey data show positive increase in student goal setting and agency				
Activities	People responsible Is this a PL priority When Activity cost and funding streams				
Goal setting professional develop suggested	ment- series of sessions	✓ Assistant principal✓ Learning specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$5,000.00	\$5,000.00	\$0.00
Disability Inclusion Tier 2 Funding	\$125,789.97	\$125,790.00	-\$0.03
Schools Mental Health Fund and Menu	\$43,360.96	\$43,361.00	-\$0.04
Total	\$174,150.93	\$174,151.00	-\$0.07

Activities and milestones – Total Budget

Activities and milestones	Budget
Tutoring support for targeted students provided by ES staff	\$17,790.00
Support for those below expected academic levels in years 3 and 5.	\$5,000.00
Employment of speech pathologist to work with staff and small groups of students.	\$80,000.00
Appoint a DI leader to oversee adjustments and lead the shift to DI across 2024.	\$28,000.00
Appointment of SHW leader and weekly time allowance to progress the implementation of the initiative.	\$14,000.00
Professional learning about each wellbeing approach and consequential development of a framework	\$5,361.00
Implement additional programs provided by outside agencies to support wellbeing-	\$24,000.00
Totals	\$174,151.00

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Support for those below expected academic levels in years 3 and 5.	from: Term 1 to: Term 4	\$5,000.00	☑ School-based staffing
Totals		\$5,000.00	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Tutoring support for targeted students provided by ES staff	from: Term 1 to: Term 4	\$17,790.00	 ✓ Education workforces and/or assigning existing school staff to inclusive education duties Education support staff
Employment of speech pathologist to work with staff and small groups of students.	from: Term 1 to: Term 4	\$80,000.00	✓ Other workforces to support students with disability • Speech pathologists
Appoint a DI leader to oversee adjustments and lead the shift to DI across 2024.	from: Term 1 to: Term 4	\$28,000.00	 ✓ Education workforces and/or assigning existing school staff to inclusive education duties ◆ Disability inclusion coordinator

Totals	\$125,790.00	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Appointment of SHW leader and weekly time allowance to progress the implementation of the initiative.	from: Term 1 to: Term 4	\$14,000.00	☑ Employ teaching staff to support Tier 2 initiatives
Professional learning about each wellbeing approach and consequential development of a framework	from: Term 1 to: Term 4	\$5,361.00	■ Bully Stoppers (free) This activity will use Mental Health Menu programs
Implement additional programs provided by outside agencies to support wellbeing-	from: Term 1 to: Term 4	\$24,000.00	☑ Be You Initiative for Educators (free) This activity will use Mental Health Menu staffing ○ Build staff capacity (conference, course, seminar)
Totals		\$43,361.00	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Data platform introduced and staff trained to use it.	☑ Data leader	from: Term 1 to: Term 2	☑ Planning ☑ Preparation	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Differentiation - understanding and showing in planning documentation	✓ All staff ✓ Assistant principal	from: Term 1 to: Term 2	✓ Planning✓ Curriculum development	☑ Formal school meeting / internal professional learning sessions	✓ Internal staff✓ Learning specialist	☑ On-site
Professional learning around the maths curriculum	✓ Assistant principal ✓ Leadership team ✓ Learning specialist(s) ✓ School improvement team	from: Term 1 to: Term 4	✓ Planning ✓ Curriculum development	 ✓ Whole school pupil free day ✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting 	✓ PLC Initiative ✓ Learning specialist ✓ Departmental resources Maths 2.0	☑ On-site
Employment of speech pathologist to work with staff and small groups of students.	☑ Allied health	from: Term 1 to: Term 4	✓ Planning✓ Curriculum development✓ Individualised reflection	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff ☑ External consultants Speech pathologist	☑ On-site

Appoint a DI leader to oversee adjustments and lead the shift to DI across 2024.	☑ Disability inclusion coordinator	from: Term 1 to: Term 4	 ✓ Planning ✓ Curriculum development ✓ Peer observation including feedback and reflection 	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Appointment of SHW leader and weekly time allowance to progress the implementation of the initiative.	✓ All staff ✓ School improvement team ✓ Student wellbeing co- ordinator	from: Term 1 to: Term 4	 ✓ Planning ✓ Peer observation including feedback and reflection ✓ Student voice, including input and feedback 	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Professional learning about each wellbeing approach and consequential development of a framework	✓ All staff ✓ Wellbeing team	from: Term 1 to: Term 4	✓ Planning✓ Preparation✓ Curriculum development	 ☑ Whole school pupil free day ☑ Formal school meeting / internal professional learning sessions 	✓ Internal staff✓ Learning specialist✓ Pedagogical Model	☑ On-site
Implement additional programs provided by outside agencies to support wellbeing-	✓ Allied health ✓ Student wellbeing coordinator	from: Term 1 to: Term 4	✓ Planning✓ Student voice, including input and feedback✓ Demonstration lessons	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Goal setting professional development- series of sessions suggested	☑ Assistant principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff ☑ Academy program/course	☑ Off-site group of staff to attend

<u> </u>	☑ Collaborative inquiry/action research team		CREATE program